



MINUTES OF THE ANNUAL STOCKHOLDERS' MEETING
21 April 2026 at 3:00 PM
Conducted virtually via <https://conveneagm.com/ph/IMI2026ASM>

Stockholders Present and Represented: The complete list is attached as Annex A.

Total Number of Shares Present and Represented:	1,735,763,337
Total Number of Outstanding Shares:	2,217,293,215
Percentage of Shares Present vis-à-vis Total Outstanding Shares:	78.28%

Directors Present:

Alberto M. de Larrazabal	<i>Chairperson of the Board Member, Executive Committee Member, Finance Committee Member, Related Party Transactions Committee</i>
Louis Sylvester Hughes	<i>President and Chief Executive Officer</i>
Jose Ignacio A. Carlos	<i>Member, Personnel and Compensation Committee</i>
Jesse O. Ang	<i>Chairperson, Audit, Risk and Sustainability Committee Member, Related Party Transactions Committee Member, Corporate Governance and Nomination Committee Lead Independent Director</i>
Hiroshi Nishimura	<i>Chairperson, Related Party Transactions Committee Member, Corporate Governance and Nomination Committee Member, Audit, Risk and Sustainability Committee</i>
Sherisa P. Nuesa	<i>Chairperson, Corporate Governance and Nomination Committee Chairperson, Personnel and Compensation Committee</i>
Rafael C. Romualdez	<i>Member, Executive Committee Member, Audit, Risk and Sustainability Committee Member, Finance Committee Member, Related Party Transactions Committee</i>
Jaime Zobel Urquijo	<i>Chairperson, Finance Committee Member, Personnel and Compensation Committee</i>
Mark Robert H. Uy	<i>Director</i>
Gilles Bernard	<i>Director</i>
Roland Joseph L. Duchâtelet	<i>Director</i>
Ronald Luis S. Goseco	<i>Independent Director Nominee</i>

Officers Present:

Robert W. Heese, *Chief Finance Officer and Compliance Officer*
Laurice S. Dela Cruz, *Vice President, Finance and Corporate Controller, Deputy Compliance Officer, Acting Chief Risk Officer and Acting Chief Sustainability Officer*
Maria Margarita V. Del Rosario, *Chief Human Resources Officer*
Alexis Brian B. Jalijali, *Investor Relations Officers*
Maria Franchette M. Acosta, *Corporate Secretary*
Rosario Carmela G. Austria, *Assistant Corporate Secretary*

I. Call to Order

After the invocation and the national anthem, the Chairperson, Mr. Alberto M. de Larrazabal, called the meeting to order at 3:00 PM. He stated that pursuant to all the applicable rules and after giving the stockholders the opportunity to call for a physical meeting in the notice dated February 5, 2026, the annual stockholders' meeting was held in a fully virtual format. The stockholders were given the opportunity to participate in the meeting through the ConveneAGM Voting System and through questions sent to the Office of the Corporate Secretary email address. The Chairperson introduced each of the presenters, namely: Louis Sylvester Hughes (President and Chief Executive Officer), Maria Franchette M. Acosta (Corporate Secretary) and Robert W. Heese (Chief Finance Officer). He also presented the other members of the Board, Jaime Z. Urquijo, Mark Robert H. Iu, Jose Ignacio A. Carlos, Rafael C. Romualdez, Jesse O. Ang, Sherisa P. Nuesa, Hiroshi Nishimura, Roland Joseph L. Duchâtelet and Gilles Bernard, as well as the new nominee to the Board, Ronald Luis. S. Goseco. Lastly, the Chairperson introduced Alexis Brian B. Jalijali (Head of Investors Relations). He acknowledged the other officers of the Corporation, and representatives of SyCip Gorres Velayo & Co., (SGV) the Corporation's external auditor.

The Chairperson explained that the meeting has two parts. In the first part, the Corporate Secretary will discuss the compliance of the Corporation with the requirements for the meeting, if the meeting was duly convened, and the voting results on the five (5) matters in the agenda submitted for approval by the stockholders. In the second part, management will report to stockholders on the Corporation's performance in 2025, followed by a question and answer and open forum with stockholders.

Part I

II. Notice of Meeting and Determination of Quorum

The Secretary, Ms. Maria Franchette M. Acosta, certified that the meeting was duly convened having complied with the requirements under the Corporation's By-Laws and the applicable rules of the Securities and Exchange Commission.

First, the stockholders were duly notified of the meeting. The Notice of the Annual Stockholders' Meeting was distributed on March 30, 2026 to all stockholders of record as of March 6, 2026, by posting on the Corporation's website and by disclosure to the Philippine Stock Exchange and by email to the stockholders. In addition, the Notice was published on print and online on March 30, 2026 and March 31, 2026 in the Manila Bulletin and BusinessWorld. Second, adequate information was provided to stockholders on matters submitted for their approval, the voting procedures and other matters that the Corporation was required to provide information on under the Securities Regulation Code and the Revised Corporation Code.

The Secretary certified that based on preliminary tabulation, there was a quorum for the meeting with stockholders owning at least 1,723,756,753 shares representing 77.74% of the 2,217,293,215 total outstanding shares, present by proxy or remote communication or voting in absentia. After final tabulation, it was determined that stockholders owning 1,735,763,337 shares representing 78.28% of

the total outstanding shares were deemed present. The mode of attendance of the stockholders deemed present and the respective percentages of the outstanding shares are set forth below:

Mode of Attendance	% of Total Outstanding Shares	Number of Shares
Appointment of the Chairperson as proxy	77.7415%	1,723,756,753
Voting in absentia	0.1195%	2,650,518
Remote Communication	0.4220%	9,356,066

Additionally, there were 158 viewers of the live webcast of the meeting.

III. Voting Results on the Five Agenda Matters

The Chairperson then requested the Secretary to present the matters submitted for voting by the stockholders and the voting results. The Secretary, before presenting the voting results, emphasized that a resolution was proposed for each matter, as indicated in the electronic ballot and proxy form and that each resolution will be shown on the screen as the same is taken up. Stockholders could cast their votes beginning March 25, 2026 and could do so in real time until the end of the meeting through electronic voting via the ConveneAGM Voting System. The Secretary further reported that the votes cast have been tabulated as of April 10, 2026, after the end of the proxy validation and preliminary tabulation process and that she would be referring to the preliminary tabulation results in presenting the voting results during the meeting. The preliminary votes presented were from stockholders owning 1,723,756,753 voting shares representing 100% of the total voting shares represented in the meeting, and 77.74% of the total outstanding voting shares. The results of the final tabulation of votes, with full details of the affirmative and negative votes and abstentions, are reflected in the voting results per agenda item in these minutes.

1. Approval of Minutes of the 2025 Stockholders' Meeting

The Secretary presented Resolution No. S-01-2026, as proposed by management, and based on the votes received, reported the approval by the stockholders of the following resolution:

Resolution No. S-01-2026

RESOLVED, to approve the minutes of the annual stockholders' meeting held on 22 April 2025.

As tabulated by the Proxy Validation Committee and validated by SGV, the independent validator of the voting results, the final votes for the adoption of Resolution No. S-01-2026 on the approval of the minutes of the previous meeting are as follows:

	For	Against	Abstain
Number of Shares Voted	1,726,407,271	0	0
% of Total Voting Shares Represented	99.461%	0%	0%

2. Ratification of the acts of the Board of Directors and Officers

The Secretary stated that the second matter for voting by the stockholders is the ratification of all the acts and resolutions adopted from April 22, 2025 until April 21, 2026 by the Board, Executive Committee, and other Board Committees exercising powers delegated by the Board, as well the acts of the officers from April 22, 2025 to date performed in the general conduct of business or in accordance with the resolutions of the Board, the Executive Committee and other Board Committees and of the By-Laws of the Corporation. These acts and resolutions of the Board and its committees are reflected in

the minutes of the meetings, and include matters covered by disclosures to the Securities and Exchange Commission and the Philippine Stock Exchange.

The Secretary presented Resolution No. S-02-2026, as proposed by management, and based on the votes received, reported the approval by the stockholders of the following resolution:

Resolution No. S-02-2026

RESOLVED, to ratify each and every act and resolution, from 22 April 2025 to 21 April 2026 (the “Period”), of the Board of Directors (the “Board”) and the Executive Committee and other Board committees exercising powers delegated by the Board, and each and every act, during the Period, of the officers of the Corporation performed in accordance with the resolutions of the Board, the Executive Committee and other Board committees as well as with the By-laws of the Corporation.

As tabulated by the Proxy Validation Committee and validated by SGV, the final votes for the adoption of Resolution No. S-02-2026 providing for the ratification of the acts of the Board of Directors and Officers are as follows:

	For	Against	Abstain
Number of Shares Voted	1,726,407,271	0	0
% of Total Voting Shares Represented	99.461%	0%	0%

3. Election of Directors

The third matter for voting by the stockholders was the election of directors for the ensuing year.

The Secretary explained that the Corporate Governance and Nomination Committee of the Board has determined that the following eleven (11) duly nominated stockholders, including the nominees for Independent Directors, were qualified to serve as directors of the Corporation for the ensuing term: Alberto M. de Larrazabal, Louis Sylvester Hughes, Jaime Z. Urquijo, Mark Robert H. Uy, Jose Ignacio A. Carlos, Rafael C. Romualdez, Gilles Bernard, Roland Joseph L. Duchâtelet, Jesse O. Ang, Sherisa P. Nuesa and Ronald Luis S. Goseco.

Messrs. Ang and Goseco, and Ms. Nuesa were nominated as independent directors. All the nominees have given their consent to their respective nominations

Based on the final tabulation of votes, each of the eleven nominees has garnered at least 1,447,393,753 votes. Given this, the Corporate Secretary certified that each nominee has received enough votes for election to the Board and that Resolution No. S-03-2026, shown below, for the election of the eleven nominees to the Board had been approved.

Resolution No. S-03-2026

RESOLVED, to elect the following as directors of the Corporation to serve as such beginning 21 April 2026 until their successors are elected and qualified:

- Alberto M. de Larrazabal
- Louis Sylvester Hughes
- Jaime Z. Urquijo
- Mark Robert H. Uy
- Jose Ignacio A. Carlos
- Rafael C. Romualdez
- Gilles Bernard
- Roland Joseph L. Duchâtelet

Jesse O. Ang (*Independent Director*)
 Sherisa P. Nuesa (*Independent Director*)
 Ronald Luis S. Goseco (*Independent Director*)

As tabulated by the Proxy Validation Committee and validated by SGV, the final votes received by the nominees are as follows:

Director	For	Against	Abstain
Alberto M. de Larrazabal	1,447,556,451	76,284,000	0
Louis Sylvester Hughes	1,552,830,753	0	0
Jaime Z. Urquijo	1,447,473,753	76,284,000	0
Mark Robert H. Uy	1,447,473,753	76,284,000	0
Jose Ignacio A. Carlos	1,447,393,753	76,364,000	0
Rafael C. Romualdez	1,447,393,753	76,364,000	0
Gilles Bernard	1,447,393,753	76,364,000	0
Roland Joseph L. Duchâtelet	1,447,473,753	76,284,000	0
Jesse O. Ang (<i>Independent Director</i>)	1,523,677,753	80,000	0
Sherisa P. Nuesa (<i>Independent Director</i>)	1,523,677,753	80,000	0
Ronald Luis S. Goseco (<i>Independent Director</i>)	1,523,757,753	0	0

The Corporation and the Board expressed its deep gratitude and appreciation to its outgoing director, Mr. Hiroshima Nishimura, for his sixteen (16) years of service in the Corporation's Board, and welcomed Mr. Ronald Luis S. Goseco to the Board.

4. Election of Auditor and Fixing of its Remuneration

The Secretary presented Resolution No. S-04-2026 for the election of the Corporation's external auditor and fixing of its remuneration. The Audit Committee and the Board endorsed SyCip Gorres Velayo & Company as the Corporation's external auditor for 2026 for an audit fee of Four Million Eight Hundred Eighty-Seven Thousand Five Hundred Forty-Three Pesos (Php 4,887,543.00), exclusive of value-added tax. Based on the final votes received, the Secretary reported the approval by the stockholders of the following resolution:

Resolution No. S-04-2026

RESOLVED, as endorsed by the Board of Directors, to approve the election of SyCip Gorres Velayo & Co. as the external auditor of the Corporation for the year 2026 for an audit fee of Php4,887,543.00, exclusive of value added tax.

As tabulated by the Proxy Validation Committee and validated by SGV, the final votes on the election of SGV as external auditor of the Corporation, the approval of its audit fee and the adoption of Resolution No. S-04-2026 are as follows:

	For	Against	Abstain
Number of Shares Voted	1,726,407,271	0	0
% of Total Voting Shares Represented	99.461%	0%	0%

5. Audited Financial Statements and Annual Report of Officers

The Secretary presented the fifth and final matter for voting by the stockholders on the approval of the consolidated audited financial statements of the Corporation and its subsidiaries as of December 31, 2025, and the noting of the Corporation's Annual Report. The financial statements are part of the Definitive Information Statement and Annual Report, which are accessible from the Corporation's website.

For this matter, Resolution No. S-05-2026 was proposed for adoption by the stockholders. The Secretary reported the stockholders' approval of the following Resolution in accordance with the voting results:

Resolution No. S-05-2026

RESOLVED, to approve the consolidated audited financial statements of the Corporation and its subsidiaries as of December 31, 2025, as audited by the Corporation's external auditor, SyCip Gorres Velayo & Co., and to note the annual report of the Corporation.

As tabulated by the Proxy Validation Committee and validated by SGV, the final votes on the approval of the audited financial statements and the adoption of Resolution No. S-05-2026 are as follows:

	For	Against	Abstain
Number of Shares Voted	1,726,407,271	0	0
% of Total Voting Shares Represented	99.461%	0%	0%

After presentation of all the matters for stockholders' approval, the Secretary confirmed that there were no other matters for consideration. Stockholders were notified that they may submit proposals for agenda items but none were received by the Corporation.

Part II

IV. Presentation of Management

Message from the Chairperson

The Chairperson, Mr. Alberto M. de Larrazabal, reported that the Corporation underwent a pivotal period focused on strengthening its foundations and reinforcing its commitment to long-term value creation. Despite industry turbulence, particularly in the European automotive sector, the Corporation achieved financial and operational improvements, demonstrating resilience and progress toward stability and profitability. He acknowledged the leadership team and workforce for their significant contributions.

The Chairperson highlighted that the Corporation maintained its strategic focus on enhancing competitiveness through operational optimization, capability development, and leveraging on industry trends. During the year, the Corporation divested VIA Optronics, a non-core subsidiary, to strengthen its ability to invest in higher-growth opportunities. It also sold its manufacturing site in the Czech Republic and consolidated Shenzhen operations into the Pingshan facility to create a more efficient and scalable manufacturing network that better supports customers while minimizing cost. The Corporation's global footprint across the Philippines, Mexico, Serbia, Bulgaria, and China remains a key strategic advantage, making it a valuable partner for clients.

The Chairperson further reported that the Corporation continued to strengthen its technical capabilities and innovation in processes and technologies, improving its position in high-value segments such as power modules, automotive camera systems, and industrial and medical applications. Organizational initiatives to enhance collaboration, leadership development, and a culture of strong accountability were likewise emphasized as critical to sustaining growth.

On the financial front, the Chairperson noted improved performance following the momentum from 2025, including higher margins, stronger EBITDA, and a return to positive net income. These

improvements contributed to a stronger balance sheet and reduced gearing levels, enhancing the Corporation's capacity to invest in future growth.

Looking ahead, the Chairperson expressed confidence in the Corporation's next phase of transformation, supported by a stronger foundation, a more focused portfolio and a leadership team that has demonstrated both discipline and vision. He added that the Corporation is well-positioned to pursue growth opportunities through more efficient and collaborative organization centered on deeper customer partnerships that provide sustainable long-term returns for shareholders.

The Chairperson also expressed the Board's deep appreciation to Mr. Hiroshi Nishimura for his sixteen (16) years of service as an independent director, recognizing his valuable contributions and guidance to the Corporation with his extensive leadership experience in electronic and manufacturing sectors.

In closing, the Chairperson conveyed his gratitude to the Corporation's employees, customers, and shareholders for their continued trust and support.

Report of the President and Chief Executive Officer (CEO)

Mr. Louis Sylvester Hughes, the President and Chief Executive Officer, reported that as of 2025, the Corporation has established a stronger and more focused foundation following two (2) years of transformation marked by strategic decisions, disciplined execution, and structural improvements. These initiatives have resulted in a more resilient, competitive, and customer-focused organization.

Mr. Hughes discussed the Corporation's transformation efforts, beginning with the optimization of its global footprint. In 2024, the Corporation closed several facilities in the United States, Singapore, Japan, and China to consolidate operations. In 2025, the Corporation sold its Czech Republic site and transferred programs to facilities in Bulgaria and Serbia, effectively consolidating European operations into a more efficient regional hub. In China, operations in Shenzhen were consolidated into the Pingshan facility, improving utilization and reducing overhead costs. He added that internal processes were enhanced to enable all sites to function as complete solutions providers, including the sharing of specialized capabilities across regions.

Mr. Hughes further reported the expansion of the Corporation's vertical integration capabilities, particularly in the Philippines, where investments in machining operations, including introduction of new equipment, processes and technical expertise, improved control over manufacturing processes and reduced reliance on external suppliers. He also noted the divestment of VIA Optronics, a non-core subsidiary, as part of the Corporation's portfolio rationalization strategy to demonstrate the Corporation's commitment to focus its resources on businesses where it has a clear competitive advantage.

On the mobility segment, Mr. Hughes highlighted continued investments in automotive camera and lighting technologies, positioning the Corporation for growth beginning in 2026. However, he acknowledged softness in the global automotive market, particularly in Europe, which contributed to a 7% decline in core revenues to \$911 million. In response, the Corporation is rebalancing its automotive portfolio toward applications independent of specific drivetrain technologies, including active safety systems and advanced vehicle components.

He also reported efforts to expand connectivity and power module businesses. The Corporation continues to grow its presence in industrial markets such as security and access controls, data centers, smart city, shipment tracking and medical devices where customers value IMI's strengths. He also highlighted that the Corporation is scaling its power module packaging capabilities in partnership with leading semiconductor and power integrated circuit (IC) manufacturers for data centers, UPS systems, telecom infrastructure and industrial electrification. Investments in engineering, process capabilities

and advanced equipment are being made to address increasing demand for efficiency and performance in power electronics.

Mr. Hughes emphasized improvements in commercial and operational capabilities by strengthening the sales organization to function as strategic business partners. He also highlighted that the enhancements in supply chain and new product introduction, including upgrading of sourcing tools, supply chain processes, and organizational structures have improved efficiency, accuracy, responsiveness, and disciplined execution. He likewise noted progress in building a strategic supplier network to improve cost competitiveness, quality, and supply chain resilience.

He also reported that the Corporation is strengthening its sourcing and component engineering roles by advancing the strategic supplier network initiative, aligning with top global suppliers across commodity categories. This helps streamline the Corporation's supply base, lower material costs, improve quality, and strengthen supply chain resiliency. These efforts have already supported stronger margins and more competitive proposals in 2025 and will continue to drive profitable growth in 2026.

On operational excellence, Mr. Hughes reported improvements in productivity, efficiency, yields, and quality across the Corporation's sites, supported by enhanced global quality and problem-solving systems.

In terms of financial performance, Mr. Hughes stated that 2025 marked a turning point for the Corporation's core businesses. Despite lower revenues, gross margins improved to 9.6%, EBITDA increased to \$65.6 million, and the Corporation returned to profitability with a net income of \$20.3 million. The Corporation also strengthened its balance sheet, reducing net debt significantly by 56% from its high point in 2023, through improved cash generation and debt repayment.

In closing, Mr. Hughes acknowledged the contributions of the Corporation's employees, whose adaptability and commitment were instrumental in the Corporation's transformation. He expressed confidence in the Corporation's continued progress, supported by a stronger foundation, clearer strategic direction, and sustained focus on operational and commercial excellence. He also extended his appreciation to the Corporation's employees, customers, and shareholders for their continued trust and support.

The report of the President and CEO was followed by IMI's Corporate Video.

V. Other Matters – Question and Answer

After the presentations of Management, the Chairperson requested Mr. Alexis Brian B. Jalijali, Investor Relations Head, to read aloud the questions and comments received from the stockholders thru email.

The first question was from Mr. Romy A. Hipolito, who inquired on what measures will IMI management prioritize to sustain long term returns amid market volatility. The Chairperson explained that sustaining long-term returns in a volatile environment requires discipline, foresight, and active stakeholder engagement. The Corporation recognizes that market turbulence, whether arising from the automotive sector, industrial markets, or broader macroeconomic factors, demands not only resilience but also agility. To this end, Management has identified three fundamental priorities to anchor the Corporation's ability to create lasting value: greater collaboration with customers, rebalancing the business portfolio, and enhancing the procurement network.

With respect to customer collaboration, the Chairperson emphasized the importance of anticipating, rather than merely responding to, customer needs. Through closer engagement with partners, IMI is able to gain insights into evolving requirements and co-develop solutions that enhance competitiveness. This proactive approach reinforces IMI's position as a trusted partner in key segments such as automotive safety systems, industrial electrification, and medical devices. Enhanced collaboration also

facilitates the early integration in product design of design-to-manufacturing concepts, improving both profitability and product reliability for IMI and its customers.

Second, portfolio rebalancing was highlighted as a strategic imperative to ensure that resources are allocated to areas where IMI holds a clear competitive advantage. The divestment of non-core businesses, such as VIA Optronics, reflects this disciplined approach. By exiting segments that do not align with the Company's long-term strengths, IMI is able to redeploy capital and refocus management toward higher-value areas, including power modules, automotive camera systems, and industrial applications, where technical expertise and quality leadership drive differentiation. This more focused portfolio enhances the Company's capacity to generate sustainable returns, even amid cyclical market conditions.

Third, the Chairperson noted the importance of strengthening the procurement network to improve resilience and cost competitiveness. Given that approximately 70% of the value delivered to customers is derived from raw materials, IMI is pursuing supplier consolidation and closer alignment with strategic global partners. These initiatives are intended to reduce variability, enhance quality, and achieve more favorable cost structures. In turn, this will mitigate supply chain risks and enable IMI to consistently deliver competitive offerings to its customers.

Taken together, these initiatives, customer collaboration, portfolio rebalancing, and procurement network enhancement, form the core pillars of IMI's long-term strategy. They position the Corporation to navigate market volatility with confidence while sustaining its ability to generate value for shareholders.

The second question from Mr. Aldrin S.J. Lopez was on the promising growth segments identified by IMI following the completion of its consolidation activities.

The Chairperson referred the question to the President and Chief Executive Officer, Mr. Hughes. In response, Mr. Hughes stated that, with the consolidation of IMI's global footprint now complete, the Corporation is transitioning from a phase of organizational restructuring to one of accelerated growth. He emphasized that the Corporation is prioritizing high-margin and high-reliability segments, where its Zero-Defect quality track record provides a clear competitive advantage over industry-standard ASTM AQL protocols.

While maintaining its core mobility applications in mechatronics and lighting as foundational pillars, Mr. Hughes highlighted three key high-potential growth areas. First, in Automotive Active Safety, particularly driver monitoring systems, he noted that regulatory developments are driving increased adoption. With mandates such as Drowsiness Driver Attention Warning (DDAW) and Advanced Driver Distraction Warning (ADDW) already in effect in Europe, the Corporation has established a strong position by manufacturing camera equipment for two of the top five European Tier-1 suppliers. He further indicated that, although global penetration remains at approximately 15% to 20%, the United States is expected to transition from recommendation to regulation by 2027, and the Corporation is proactively scaling production to meet anticipated demand.

Second, in Data Center Power Modules, Mr. Hughes explained that the Corporation's investments in power module packaging design, automation, and testing are yielding tangible results. Addressing the so-called "AI Power Wall," the Corporation's advanced packaging solutions enable greater power density by simplifying configurations from three-layer to two-level topologies. By utilizing advanced materials such as Silicon Carbide and Epoxy, as well as specialized processes like sintering, the Corporation is helping customers reduce failure tolerances, achieve significant size reductions, and improve thermal efficiency. He underscored that this segment presents high barriers to entry and aligns well with the Corporation's core strengths in high-reliability manufacturing.

Third, in Medical Applications, Mr. Hughes described this segment as a strong validation of the Corporation's Zero-Defect capabilities. He noted that the Corporation is developing a global medical

manufacturing network to provide regional redundancy and enhanced traceability. Following ISO 13485 certification in its Philippines and China facilities, the Corporation is pursuing certification in Mexico within the year and in Europe by 2027. He added that these efforts have already resulted in multiple new business wins, positioning IMI as a significant global competitor in the MedTech sector.

Lastly, Mr. Hughes highlighted the Corporation's integrated value-add strategy, noting that the expansion of precision machining and plastic injection molding capabilities across its sites is enabling the Company to move up the value chain. This evolution positions the Corporation not merely as an EMS provider but as an integrated technology partner, enhancing time-to-market, strengthening customer relationships, and driving improved profitability and margin expansion for shareholders.

The final question, also from Mr. Lopez, pertains to how IMI intends to ensure that its liquidity is deployed strategically to support both growth and resilience, in light of stronger cash generation in 2025. The Chairperson referred the question to the Chief Finance Officer, Mr. Heese, who responded that with the continuation of strong cash generation in 2026, the Corporation's priority is to deploy its liquidity in a disciplined and well-balanced manner. It will remain focused on reducing debt and preserving the strength of its balance sheet, while further optimizing working capital to enhance cash efficiency. Capital allocation will continue to be highly selective, directed toward areas where IMI possesses a clear competitive advantage and where investments can sustainably drive revenue growth and margin expansion. Concurrently, the Corporation will maintain a prudent liquidity buffer through cash reserves and committed bank facilities, ensuring adequate financial flexibility to manage external risks, including geopolitical uncertainties and market volatility.

Mr. Jalijali stated that Management will reply to questions and comments not taken up during the meeting by email and thanked the stockholders for their questions and active participation. He informed the stockholders that the link to the recorded webcast of the meeting will be posted on the Corporation's website. Stockholders may raise issues, clarifications and concerns on the meeting conducted by sending an email to corporatesecretary@global-imi.com.

VI. Adjournment

There being no other matters to discuss, the Chairperson adjourned the meeting and thanked the stockholders for their continued trust and support as the Corporation continues to transform its business amid a dynamic business landscape and to strive to deliver better results to its stockholders.

MARIA FRANCHETTE M. ACOSTA
Corporate Secretary


ROSARIO CARMELA G. AUSTRIA
Assistant Corporate Secretary

Approved:

ALBERTO M. DE LARRAZABAL
Chairperson of the Board and of the Meeting

ANNEX A

ATTENDANCE OF STOCKHOLDERS

Stockholder	No. of Shares
<i>By Proxy</i>	
AC Industrial Technology Holdings Inc.	1,153,725,046
Ayala Corporation	1,380,288
BPI Securities Corporation FAO Fremach International Resins Incorporated	199,999,000
Standard Chartered Bank	291,785,034
Deutsche Bank AG Manila Branch	587,000
The Hongkong And Shanghai Banking Corp. Ltd.	319,000
BPI Securities Corporation FAO Wilfredo E. Nuesa &/Or Sherisa P. Nuesa	75,458,000
Sub-total	503,385
<i>By Voting in Absentia</i>	
Aldrin San Juan Lopez	7,518
First Metro Securities Brokerage Corp. FAO Robin Allan Lee Tan	2,643,000
Sub-total	2,650,518
<i>By Remote Communication</i>	
Mark Robert H. Uy	1
Sherisa Pullido Nuesa	503,385
Alberto M. de Larrazabal	100
Roland Joseph L. Duchâtelet	1,000
Louis Sylvester Hughes	7,571,001
Jose Ignacio A. Carlos	1
Rafael C. Romualdez	1
Jaime Z. Urquijo	100
Gilles Bernard	1,280,476
Jesse O. Ang	1
Sub-total	9,356,066
TOTAL	1,735,763,337