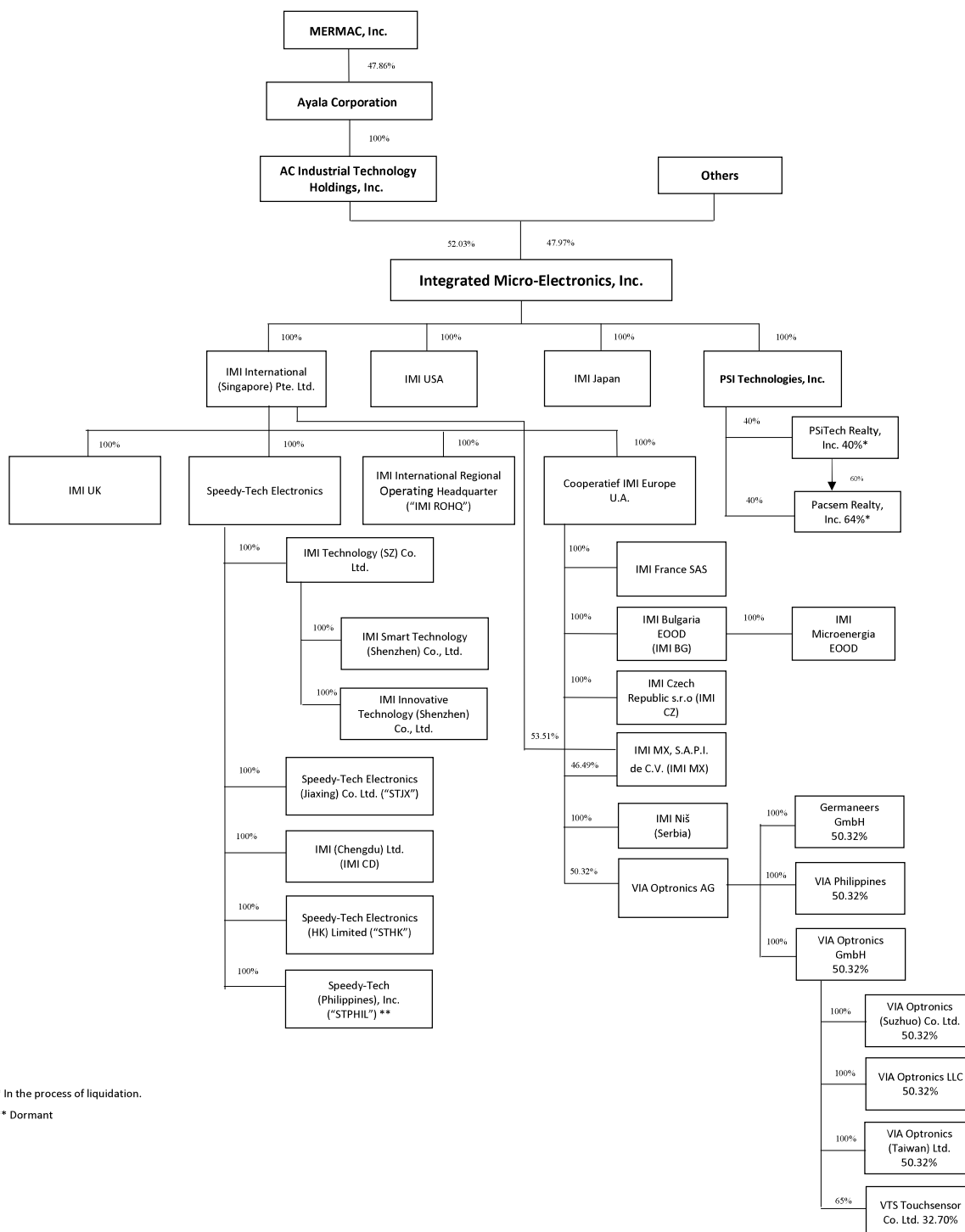


Integrated Micro-Electronics, Inc.
as of December 31, 2023



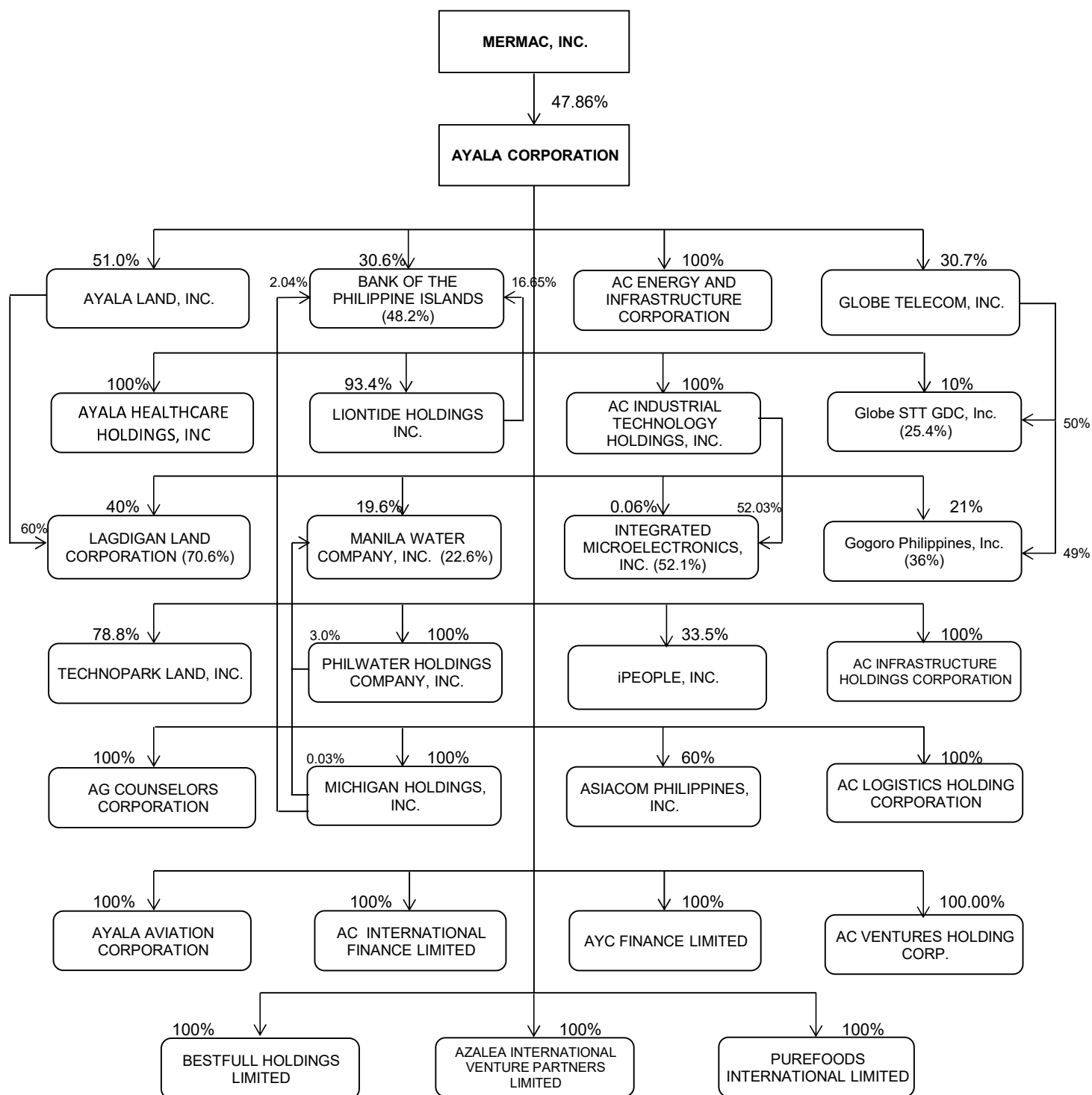
* In the process of liquidation.

** Dormant

AYALA CORPORATION AND SUBSIDIARIES

Map of Relationships of the Companies within the Group

As of December 31, 2023



Legend:

% of ownership appearing outside the box - direct % of economic ownership

% of ownership appearing inside the box - effective % of economic ownership