

Trainings and Seminar Attended by IMI's Directors and Officers for the year 2023:

Name of Director/Officer	Date of Training	Program	Name of Training Institution
Arthur R. Tan	<i>October 3, 2023 8:30am to 12:30 pm (Through Zoom webinars)</i>	<i>2023 Ayala Integrated Corporate Governance, Risk Management, and Sustainability Summit</i>	<i>Institute of Corporate Directors, Inc.</i>
Jerome S. Tan			
Alberto M. de Larrazabal			
Jaime Z. Urquijo			
Roland Joseph L. Duchâtelet			
Hiroshima Nishimura			
Jose Ignacio A. Carlos			
Rafael Ma. C. Romualdez			
Edgar O. Chua			
Mary Ann S. Natividad (Officer)			
Rosalyn Tesoro (Officer)			
Nick Davey (Officer)			
Laurice S. Dela Cruz (Officer)			
Anthony Raymond P. Rodriguez (Officer)			
Solomon M. Hermosura (Corporate Secretary)			
Rosario Carmela G. Austria (Asst. Corporate Secretary)			



Institute of Corporate Directors

presents this

Certificate of Participation

to

Alberto M. de Larrazabal

Ayala Corporation

for having completed the webinar

**2023 Ayala Integrated Corporate
Governance, Risk Management,
and Sustainability Summit**

held on

October 3, 2023 | 8:30 AM – 12:30 PM
through Zoom Webinars

Carlos Jose P. Gatmaitan
Chief Executive Officer



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Jaime Z. Urquijo

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A stylized, handwritten signature in black ink, appearing to read 'Carlos Jose P. Gatmaitan'.

Carlos Jose P. Gatmaitan
Chief Executive Officer